



# California Community Colleges Board of Governors

## Item 4.5: Participatory Governance and Statewide Engagement

Attachments: 1

Date: September 16-17, 2019

**Category:** Executive

**Type of Board Consideration:** Information

### Recommended By

Dr. Daisy Gonzales, Deputy Chancellor

### Approved for Consideration

Eloy Ortiz Oakley, Chancellor

### Issue

This item responds to a request by the Board of Governor's to report on all statewide participatory governance structures by the Chancellor's Office, including statewide advisory committees, workgroups, and task forces.

### Recommendation

This item is presented for Board information and discussion.

### Background

In August of 2018, the Board President and Vice President requested that the Chancellor's Office provide a report of all statewide participatory governance structures, and to begin to consolidate or conclude committees and working groups that reproduce silos or are duplicative. Between September 2018 and August 2019, the Chancellor's Office determined that unnecessary duplication existed in 10 statewide advisories and committees, and concluded the work of the following:

- Basic Skills Advisory Committee
- Foster and Kinship Care Education Regional Coordinators
- Institutional Effectiveness Partnership Initiative (IEPI) Framework of Indicators Workgroup
- IEPI Professional Development Workgroup
- IEPI Advisory Committee
- IEPI Data Disaggregation Advisory Committee
- IEPI Integrated Planning Project Advisory Committee
- IEPI Technical Assistance Workgroup
- Student Services Advisory Committee
- School Employer Advisory Committee

To date, the Chancellor's Office operates 38 statewide task forces, workgroups or committees (referred to collectively as statewide working groups).

## Additional Context

In addition to existing Chancellor's Office statewide working groups, the Board of Governors is required to maintain a consultation process at the state level to ensure local community college district participation in system wide policy decisions. Title 5 requires the Board of Governors to "provide general supervision" over community college districts "in consultation with" community college districts and their institutional representatives, to allow community college organizations and interested individuals and parties an opportunity to review and comment on proposed policy before it is adopted by the Board. (Ed. Code, § 70901, subs. (b), (e).)

The Board of Governors Standing Orders outline the process and guiding principles for the Consultation Council. The Consultation Council is comprised of 18 representatives of institutional groups such as trustees, executive officers, students, administrators, business officers, student services officers, and instructional officers, and representative organizations, such as faculty and staff unions and associations. As a condition for participation on the Consultation Council, the Board of Governors Standing Orders state that each group participating as either an institutional or organizational member is required to make the following commitments:

"(1) Each group, insofar as it participates in Consultation, will commit to promote the development of policy which is in the best interests of students, the system, and the State; (2) Each group will commit to first attempt to use the Consultation Process for pursuing recommended policy changes or recommended policy that can be dealt with in the Consultation Process; (3) Each group will commit to strive to accept and accommodate the consensus reached in Consultation, although each group will retain the ultimate right to excuse itself from Consultation on a particular issue or the ultimate right to take an issue to a different arena; and (4) Each group will agree to attend Consultation meetings, complete any work it agrees to undertake, and communicate with and involve the constituency it represents."

The Consultation Council is the primary vehicle for participation by community college districts in the development of statewide community college policy in order to ensure that the best interests of the students, the system, and the state are served. The Consultation Council is chaired by the Deputy Chancellor and meets once per month to review and evaluate new policy proposals, necessitated either by legal requirements or local need, to review and provide advice on policy issues currently in development, and provide feedback on the work of standing committees developing annual system proposals. This formal consultation process allows the entire community college system to advise the Chancellor, who makes recommendations to the Board of Governors on matters of policy.

Two other groups have special recognition in the Board of Governors Standing Orders as constituents with distinct status in the participatory governance process.

- Consistent with the intent of Section 53206 of title 5 of the California Code of Regulations, the Board of Governors recognizes the Academic Senate of the California Community Colleges (ASCCC) as the representative of community college faculty on academic and professional matters. The appointment of faculty to councils, committees, and task forces established in conjunction with Consultation to deal with academic and professional matters on the system wide level shall be made by the Academic Senate.
- Pursuant to the Board of Governors standing orders on the participation of students in governance, the Board recognizes the Student Senate of the California Community Colleges (SSCCC). The Board of Governors recognizes the SSCCC as the representative of community college students in the Consultation Process and before the Board of Governors and Chancellor's Office.

## **Participatory Governance and Statewide Engagement**

Since the request to consolidate statewide working groups, the Chancellor's Office currently engages statewide representatives through 38 advisory committees, workgroups or task forces (referred to collectively as statewide working groups). Across all statewide working groups a total of 738 statewide representatives are currently engaged, and 9 vacancies exist as of June 1, 2019.

A brief review of each statewide working group is summarized below and organized into three categories. (Attachment 1 provides a membership roster for each working group.) The categories below denote the origins of the statewide working group, which impacts the responsibility of the Chancellor's Office to operate and engage statewide representatives.

- Category A: the committee, workgroup or task force is required by legislation or Title 5 regulations and is recognized in the Board of Governors standing orders. This category requires meetings to be compliant with the Bagle-Keene Act and the membership may be outlined in statute.
- Category B: the committee, workgroup or task force was created by the Chancellor's Office and can be extended, integrated or dismantled.
- Category C: the committee, workgroup or task force is convened in partnership with a statewide association, the Foundation for California Community Colleges or another California State agency.

In general, state funds are expended in convening these groups through staff time, travel reimbursements and meals provided at working group meetings. Where travel reimbursements, lodging or meals are provided, the description provides this information and details of the funding source that is expended.

## Analysis

### Category A: Required by legislation or regulations

- 1.** Assessment Workgroup. Required by California Education Code section 78213. Originally formed to review and approve standard assessment tests, the committee is on hold as a result of AB 705 and is currently engaged in the review and approval of local placement models under AB 705. Travel expenses, including meals and occasional lodging, are paid for by the set-aside for the Student Equity and Achievement Program authorized by legislation.
- 2.** Distance Education and Educational Technology Advisory Committee (DEETAC). Required by Board of Governors Standing Orders 409 to provide advice to the Chancellor's Office on distance education and educational technology. DEETAC meets quarterly in person and through video conferences. The Chair and Vice-Chair are elected from the membership.
- 3.** Economic Development Program Advisory Committee (EDPAC). An advisory body established to fulfill the statutory requirements of Education Code sections 88600 et. seq, one of the workforce funding streams administered by the Chancellor's Office Division of Workforce & Economic Development. This body advises the Chancellor's Office on overall program development, recommend resource deployment, and strategies for regional coordination. The advisory committee meets three times per year. Committee members are reimbursed for travel and meals are provided using SB 1402 funds.
- 4.** Foster and Kinship Care Advisory Committee. Required by California Education Code section 79420, and listed as a requirement in the interagency agreement in place with the Department of Social Services. The committee meets to facilitate communication among stakeholders and partners to provide guidance on policy development. The committee also provides a forum for service delivery consultation and collaboration. Travel expenses, including meals and occasional lodging, are paid for by the Chancellor's Office and reimbursed by the Department of Social Services.

### Category B: Created by the Chancellor's Office

- 5.** AB 705 ESL Implementation Group. Convened by the Educational Services and Supports Division to review AB 705 legislation as it pertains to ESL and provide clear guidance for implementation to the field. The group will meet quarterly through December 2019. Meals are covered by the set-aside authorized by legislation.
- 6.** AB 2098 California Adult Education Program Committee. Convened by the Workforce and Economic Development Division to develop recommendations regarding the implementation of immigrant education measures. The committee meets monthly through 2019.

- 7.** Accessibility Standards Workgroup. Convened by the Institutional Effectiveness Partnership Initiative (IEPI) Division to develop recommendations on accessibility principles for the Chancellor's Office. The workgroup meets monthly to review information and communication technology and instructional material accessibility policies. Travel expenses, including meals and occasional lodging are covered by the set-aside funds.
- 8.** Basic Needs Advisory Group. Convened by the Educational Services and Supports Division to share information on student basic needs and seek input on legislation. The Basic Needs Advisory Group meets 2 to 3 times per year and is chaired by a Chancellor's Office staff person. Travel expenses, including meals and occasional lodging are paid for by the set-aside for the Student Equity and Achievement Program authorized by legislation.
- 9.** California College Promise Grant Workgroup. Convened by the Communications Division to develop messaging and materials that would allow colleges and the Chancellor's Office to coordinate and harmonize student facing communications with the renaming of the fee waiver and align it with state and local Promise partnerships. The workgroup includes communications and marketing professionals, Chancellor's Office staff and contractors, and meets as necessary.
- 10.** California Community Colleges Curriculum Committee (5C). Convened by the Educational Services and Supports Division to provide advice on policy and guidance on all matters related to curriculum, including creation, implementation and endorsement of curriculum through the California Community College system. 5C is co-chaired by the faculty representative appointed by the ASCCC President and a Chief Instructional Officer (CIO) appointed by the CCCIO Executive Board. 5C meets monthly and as needed. Travel expenses, including meals and occasional lodging are paid through set-aside funds authorized by legislation.
- 11.** CalWorks State Advisory Committee. Convened by the Educational Services and Supports Division to provide guidance on policy development, program implementation, best practices, and identify needs of students/college CalWORKs programs. The representatives also disseminate CalWORKs information within their region, association or constituency. The advisory committee meets four times per year. The Committee is chaired by a Chancellor's Office staff person. Travel expenses, and meals are paid for through set-aside funds authorized by legislation.
- 12.** Career Education African American/Black Advisory Committee. Convened by the Communication Division to tap into expertise and networks of African American/black leaders from different backgrounds to assist with outreach to students about the opportunities available at Community Colleges. The Committee informs the Communications and Marketing Division on effective outreach to potential African American students and influencers. The advisory committee meets every month. Travel expenses and meals are paid for through set-aside funds authorized by legislation.

- 13.** Career Education Marketing Regional Consortia Leads. Convened by the Communications Division to align and coordinate statewide and regional Career Education marketing activities to ensure brand alignment and responsible use of state resources. This group helps tailor and leverage the statewide Career Education brand to amplify and be responsive to local and regional needs. The regional consortia leads host bi-weekly calls.
- 14.** Cooperating Agencies Foster Youth Educational Support Advisory Committee (CAFYES). Convened by the Educational Services and Supports Division to provide the Chancellor's Office with advice and support on CAFYES policy and program implementation. The advisory committee meets 3 to 4 times per year. Travel expenses including meals and occasional lodging are paid for through set-aside funds authorized by legislation.
- 15.** Currently and Formerly Incarcerated Advisory Committee. Convened by the Educational Services and Supports Division to provide advice to the Chancellor's Office on policies and practices with programs serving currently and formerly incarcerated students. The advisory committee meets every semester.
- 16.** Disabled Students Programs and Supports Regional Coordinators. Convened by Educational Services and Supports Division to provide input and feedback on the resources and guidance provided to the field. The regional coordinators meet three times per year. A Chancellor's Office staff person chairs the committee. Travel expenses and meals are covered through set-aside funds authorized by legislation.
- 17.** Diversity Task force. A short-term task force to make recommendations on the efficacy of adding a faculty and staff diversity goal to the Vision for Success and to make subsequent recommendation on the regulatory and technical assistance that will be necessary to make progress. The Task force is Co-chaired by the Deputy Chancellor and the President of the ASCCC. The task force meets monthly starting April 2019 and is expected to conclude its work September 2019. Meals are provided through Foundation for California Community College gift funds.
- 18.** Equal Employment Opportunity (EEO) and Diversity Advisory Committee. Established by the Chancellor's Office as an advisory body to help fulfill the requirements of title, sections 53000 et seq. The EEO and Diversity Advisory Committee is a forum for the exchange of information to drive the promotion, creation and implementation of effective EEO and diversity programs. The Committee develops resources such as samples and best practices which can be shared with districts throughout the state. The Committee consists of a diverse representation of community college constituency group leaders and human resource professionals. The advisory committee meets quarterly and is Co-Chaired by the Deputy Chancellor and a system HR Manager. Meals are provided through Foundation for California Community College gift funds.

- 19.** Extended Opportunity Programs and Services (EOPS) Regional Coordinators. Convened by the Educational Services and Supports Division to provide a communication tool between the college EOPS programs and the Chancellor's Office. The EOPS regional coordinators meet four times per year to provide input to the Chancellor's Office regarding Title 5 and other EOPS and CARE state requirements. Travel expenses, including meals and occasional lodging are covered through set-aside funds authorized by legislation.
- 20.** Financial Aid Regional Representatives (FARR). Convened by the Educational Services and Supports Division to provide information to the colleges through the 10 regional representatives. The FARR also provides feedback on proposed policies and program processes. The FARR meets four times per year, and is chaired by a Chancellor's Office staff member. Travel expenses, including meals and occasional lodging are covered through set-aside funds authorized by legislation.
- 21.** Foster Youth Initiative Advisory Group (FYSI). Convened by the Educational Services and Supports Division to bring information from college FYSI liaisons regarding issues affecting over 20,000 foster youth currently enrolled in California Community Colleges. The FYSI advisory also provides feedback on pending legislation, and changes to financial aid that might affect foster youth students. The advisory meets four times per year. A Chancellor's Office staff member chairs the committee. Travel expenses, including meals and occasional lodging are covered by the Student Equity and Achievement Program set-aside authorized by legislation.
- 22.** Guided Pathways Advisory Committee. Convened by the Educational Services and Supports Division to discuss strategies and provide guidance for the implementation of Guided Pathways. The Guided Pathways Advisory Committee meets monthly. Stakeholders were invited from across college departments and campuses and provide a diverse representation of practitioners. Meals are covered by the set-aside authorized by legislation.
- 23.** Guided Self-Placement Workgroup. Convened by the Educational Services and Supports Division to create AB 705 Guided Self-Placement Templates for the Field. The product of this workgroup will assist the Chancellor's Office fulfill AB 705 requirements. This is a short-term workgroup meeting as necessary.
- 24.** IEPI Executive Committee. Convened by the Institutional Effectiveness Partnership Initiative (IEPI) Division to provide direction in the overall coordination of IEPI in order to advance institutional effectiveness and the Vision for Success. It also assists the Chancellor's Office in the implementation of policies and procedures related to IEPI, and reviews IEPI products, such as technical assistance and professional development. The committee meets monthly. Travel expenses, including meals and occasional lodging are covered through set-aside funds authorized by legislation.

- 25.** In-House General Counsel Group. Meeting of community college in-house general counsel for professional development and to exchange information informally. The group meets twice a year.
- 26.** Library and Learning Resources Advisory Committee (LLRPAC). Convened by the Educational Services and Supports Division to provide advice to the Chancellor's Office on policies and practices of libraries, tutoring, learning resources, and supplemental learning assistance. The LLRPAC meets quarterly in person and through video conferences.
- 27.** Strategic Enrollment Management (SEM) Advisory Committee. Convened by the Institutional Effectiveness Division, this committee provides input on the development of the SEM Program, an intensive and comprehensive enrollment management curriculum for the California Community Colleges encompassing several coordinated efforts to provide technical assistance and professional development resources. The advisory committee meets biannually.
- 28.** Student Attendance Accounting and Reporting (StAAR) Committee. Convened by the Finance and Facilities Planning Division to provide advice to the Chancellor's Office on updates to the 2001 Student Attendance & Accounting Manual (SAAM), the primary reference tool for districts on topics related to student attendance accounting and student residency classification, as well as related subjects such as academic calendars, course scheduling and other conditions potentially affecting apportionment eligibility. The committee consists of experts in accounting and residency who meet quarterly and as needed.
- 29.** Student Equity and Achievement Workgroup. Convened by the Educational Services and Supports Division to provide the Chancellor's Office advice and support on SSSP and Student Equity policy and program implementation. The workgroup meets four times per year. A Chancellor's Office staff member chairs the committee. Travel expenses, including meals and occasional lodging are covered through set-aside funds authorized by legislation.
- 30.** Telecommunications and Technology Advisory Committee (TTAC). Convened by the Digital Innovation and Infrastructure Division, this committee develops technology hardware and software standards that are interoperable and used by community colleges districts and colleges. TTAC meets quarterly. Travel expenses, including meals and occasional lodging are covered through set-aside funds authorized by legislation. The Committee is chaired by two system wide stakeholders, currently a Chief Executive Office and an Academic Senate designee.
- 31.** Veterans Services Advisory Committee. Convened by the Educational Services and Supports Division to facilitate communication, identify student veteran needs, and encourage the exchange of innovative ideas and effective practices throughout the system. The advisory meets 2 to 3 times per year. A Chancellor's Office staff person chairs the committee. Travel expenses, including meals and occasional lodging are



covered by the Student Equity and Achievement Program set-aside authorized by legislation.

- 32.** WEDPAC Strong Workforce Implementation Advisory Committee (WEDPAC). Convened by the Workforce and Economic Development Division to advise on the execution of the Division's programs which calls for the braiding of workforce-related incentive funds under a unified framework, as well as on the implementation of the 25 strong workforce recommendations approved by the Board of Governors. The WEDPAC meetings have been conjoined with those of EDPAC, which meets three times per year.

### **Category C: Convened in partnership with another statewide entity**

- 33.** ACBO Advisory Workgroup on Fiscal Affairs. A subcommittee of the ACBO Board to provide the Chancellor's Office ongoing advice and counsel on fiscal related matters, such as issues surrounding state budget proposals, statutory and/or regulatory funding provisions, and any other matters relating to fiscal and business issues concerning the state's community colleges. The workgroup meets monthly. Meals are provided through Foundation for California Community College gift funds.
- 34.** ACBO Facilities Task force. A subcommittee of the ACBO Board to assist the Chancellor's Office in the advocacy, planning and policies related to community college facilities and the capital outlay process in order to best represent every community college district. The ACBO Facilities Task force also consults with the California Community Colleges/Investor-Owned Utility Partnership, the FUSION Steering Committee, and other State agencies as part of their duties to best serve the community college system. Meals are provided through Foundation for California Community College gift funds.
- 35.** ACBO Standards and Accountability Committee. A subcommittee of the ACBO Board that provides the Chancellor's Office with input on accounting and reporting issues as they develop and take appropriate action to enhance uniform reporting and reliability of fiscal data. Actions by the Committee include, but are not limited to, the development of Accounting Advisories, updating of the Budget and Accounting Manual, modifications of the reporting system, and ongoing advisement on accounting and reporting issues. The committee meets quarterly.
- 36.** California Investor Owned Utilities Energy Efficiency Partnership. The California Community Colleges-California Investor Owned Utilities Energy Efficiency Partnership advocates, promotes and supports energy efficiency in the California Community College system by leveraging resources from the community college districts, the Chancellor's Office, the State of California and the four California Investor Owned Utilities (IOU), including Pacific Gas & Electric (PG&E<sup>®</sup>), Southern California Edison (SCE<sup>®</sup>), Southern California Gas (SCG<sup>®</sup>) and San Diego Gas & Electric (SDG&E<sup>®</sup>).
- 37.** Dreamers Advisory Group. The Dreamers Advisory Group was established as part of the Dreamers Project, funded through a grant provided by the James Irvine Foundation

and coordinated by the Foundation for California Community Colleges. The Dreamer Advisory Group was formed to identify the most pressing concerns and challenges facing undocumented students and colleges; resources for eligible students; and effective strategies for college implementation. The 14-member advisory group was comprised of a college president, two student advocates, a Dream Resource Center consultant, two Dream Resource coordinators, an UndocuAlly trainer, members of the Chancellor's Office governmental relations team, an immigrant rights activist, an immigration legal expert, and the Director of Higher Education from Immigrants Rising. The group convened on three occasions between September 2018 and October 2019 to guide work, advise on priorities, analyze survey and regional meeting data, and champion the final recommendations and report.

- 38. FUSION Subcommittee.** A subcommittee of the ACBO Board that provides advice and reports to the ACBO Facilities Task Force. Their decisions on key issues require approval from the ACBO Facilities Task force. Meets quarterly.

## **Considerations for the Board of Governors**

The Board of Governors may consider the need for further information on the duplication, frequency, effectiveness and membership of the 38 statewide working groups. The Board may also wish to direct the Chancellor's Office to provide a future update with information that summarizes:

- a mission and defined charter for all statewide working groups;
- 2020-21 goals for each working group that align to progress towards the Vision for Success goals,
- an analysis/proposed changes to the existing structure and membership of working groups in order to advance integrated planning and holistically serve our students; and
- opportunities to coordinate support for the Board of Governor's 2020-21 Budget and Legislative request.

## **Attachments**

- 1. Statewide Working Groups**

## **Item 4.5, Attachment 1: Statewide Working Groups**

### **Communications Division**

#### **California College Promise Grant Workgroup**

*Members: 16*

Alma Rodriguez, Ventura Community College  
Amanda Davis, I Can Afford College Campaign  
Angel Rodriguez, San Bernadino Community College District  
Bryan Dickason, California Community Colleges Chancellor's Office  
Corral Nohel, Long Beach City College  
Dyrell Foster, Moreno Valley College  
Gabe Ross, Los Rios Community College District  
Geoff Green, Santa Barbara City College Foundation  
Jeff Heyman, Peralta Community College District  
Karen Micalizio, Butte College  
Paige Marlatt Dorr, California Community Colleges Chancellor's Office  
Peter Griggs, Shasta College  
Rhonda Mohr, California Community Colleges Chancellor's Office  
Rianne Connor, College of the Redwoods  
Richard Rojo, College of San Mateo  
Ruby Nieto, California Community Colleges Chancellor's Office

#### **Career Education African American and Black Advisory Committee**

*Members: 34*

Carla Javits, Roberts Enterprise Development Fund  
Cassandra H.B. Jennings (Co-Chair), Greater Sacramento Urban League  
Christian Uriarte, T&T Public Relations  
Eneida Talleda, T&T Public Relations  
Gilles Djomani Fomben Sylvain, YI Advisors  
Gillie Miller, Solano County Program Manager  
Gregg Irish, Los Angeles Workforce Development Board  
Gregg Irish (Co-Chair), City of Los Angeles Workforce Development Board  
Holly J. Mitchell, California State Senate  
Janet Clark, JClark Enterprises  
Joseph Williams, Youth Action Project of San Bernardino  
Kristin Warren, California Legislative Black Caucus  
L. Dee Slade, African American Network of Kern County  
Linda Dent, SEIU Local 721  
Mark Perry, Career Education  
MC Townsend, Regional Black Chamber of Commerce of San Fernando  
Michael Dolphin, The Dolphin Company  
Michael Lawson, Los Angeles Urban League  
Misha Gutierrez, Ogilvy Public Relations  
Oliver L. Baines III, Fresno City Council

Paige Marlatt Dorr, California Community Colleges Chancellor's Office  
Pamela Haynes, Board of Governors Chancellor's Office  
Paul Feist, California Community Colleges Chancellor's Office  
Paul L. Binion II, Westside Church of God  
Peter Kavadeles, Ogilvy Public Relations  
Phyllis Tucker, T&T Public Relations  
Ray King, San Diego Urban League  
Rebecca Miller, SEIU United Healthcare Workers  
Sam Cobbs, Tipping Point Community  
Sarah Pollo, Ogilvy Public Relations  
Stephen Baiter, Oakland Workforce Development Board  
Steven L. Boyd, American River College

### **Career Education Marketing Regional Consortia Leads**

*Members: 22*

April Farkas, Cosumnes River College  
Ashley Etchison, IE/Desert Region  
Becky Barabe, Federal Communications Commission/Cosumnes River College  
Blaine Smith, North/Far North Region  
Carrie Smith, Interact Communications  
Diann Thursby, IE/Desert Region  
Eric Harnish, South Central Coast Region  
Gustavo Chamorro, Los Angeles/Orange County Regional Consortium/Orange County Region  
Janine Kaiser, North & East Bay Region  
Jessica Sorensen, Chancellor's Office Career Education Campaign  
Julie Pehkonen, IE/Desert Region  
Karri Hammerstrom, Central/Mother Lode/Cosumnes River College  
Kristen Foster, COS/Cosumnes River College  
Luann Swanberg, South Central Coast Region  
Mark Perry (Chair), Chancellor's Office Career Education Campaign  
Matt Roberts, California Community Colleges Chancellor's Office  
Miguel Orozco, Orange County Region  
Molly Ash, San Diego/Imperial  
Peter Kavadeles, Ogilvy Public Relations  
Richard Verches, Los Angeles/Orange County Regional Consortium/LA Region  
Sharon Turner, SW Bay Region  
Tessa Miley, North/Far North Region

### **Digital Innovation and Infrastructure Division**

#### **Telecommunications and Technology Advisory Committee (TTAC)**

*Members: 35*

Barney Gomez, California Community Colleges Chancellor's Office  
Ben Seaberry, Ed.D, San José Evergreen Community College District  
Bryan Miller, Foundation for California Community Colleges

Char Perlas, Chief Student Services Officer  
Cheryl Aschenbach (Co-Chair), Academic Senate for California Community Colleges  
Craig Rutan, Academic Senate for California Community Colleges  
Deb Barker-Garcia, California Community Colleges Chancellor's Office  
Dr. Rudy Besikof, Mt. San Jacinto College  
Dr. William Scroggins (Co-Chair), Mt. San Antonio College  
Elaine Kuo, RP Group  
Gary Bird, California Community Colleges Chancellor's Office  
Gary Moser, Chief Information Officer/Kern Community College District  
Geoffrey Dyer, Academic Senate for California Community Colleges  
Gregg Atkins, California Community Colleges Council of Chief Librarians  
Howard Irvin, Chief Student Services Office/Los Angeles Southwest College  
Jennifer Coleman, California Community Colleges Tech Center  
Joanne Schultz, Merced College  
Joe Moreau, Chief Information Officer/Foothill-De Anza Community College District  
Joseph Quintana, Foundation for California Community Colleges  
Laurie Vasquez, Academic Senate for California Community Colleges  
LeBaron Woodyard, California Community Colleges Chancellor's Office  
Michael Tuitasi, Santa Monica College  
Mojdeh Mehdizadeh, Contra Costa Community College District  
Paul Bishop, Chief Information Systems Officers Association  
Rhonda Mohr, California Community Colleges Chancellor's Office  
Rick Snodgrass, California Community Colleges Tech Center  
Rico Bianchi, California Community Colleges TechConnect  
Robert Coutts, California School Employees Association  
Russell Grant, California Community Colleges Chancellor's Office  
Sandra Mayo, Chief Student Services Officer  
Susan Cheu, Foothill-De Anza Community College District  
Tim Calhoon, California Community Colleges Tech Center  
Tim Kyllingstad, Cerritos College  
Todd Hoig, California Community Colleges Chancellor's Office  
William Rawlings, Board of Governors Chancellor's Office

## **Educational Services and Support Division**

### **AB 705 ESL Implementation Group**

*Members: 26*

Alice Perez (Chair), California Community Colleges Chancellor's Office  
Bryan Miller, Foundation for the California Community Colleges  
Chantee Guiney, California Community Colleges Chancellor's Office  
Craig Hayward, RP Group/Multiple Measures Assessment Project Researcher/Bakersfield College  
Craig Rutan, Academic Senate for California Community Colleges/Santiago Canyon College  
Gregory Keech, City College San Francisco  
Jennifer Vega LaSerna, Chief Instructional Officer/College of the Sequoias  
John Hetts, Educational Results Partnership

Kathy Wada, Academic Senate for California Community Colleges/Cypress College  
Katie Hern, California Acceleration Project/Chabot College  
Leigh Ann Shaw, San Mateo Community College District  
Lisa Saperston, West Los Angeles College  
Mallory Newell, RP Group  
Manuel Mancillas Gomez, Grossmont-Cuyamaca Community College District  
Melissa Reeve, Chief Student Services Officer/Cerritos College  
Myra Snell, California Acceleration Project/Los Medanos College  
Nadia Leal-Carrillo, Foundation for California Community Colleges Student Success Center  
Nancy Frampton, State Center Community College District  
Nancy Pryor, Foundation for California Community Colleges  
Rachel Berliner, Foundation for California Community Colleges Student Success Center  
Randal Tillery, WestEd  
Rebecca Martinez Beck, Academic Senate for California Community Colleges/Irvine Valley College  
Stacy Fisher, Foundation for California Community Colleges Student Success Center  
Sydney Rice, Academic Senate for California Community Colleges/Imperial Valley  
Terrence Willett, RP Group/Cabrillo College  
Tracey Walker, San Diego Community College District

### **Basic Needs Advisory Group**

*Members: 18*

Ajani Byrd, Mission College  
Amy Springmeyer, Center for Applied Research Solutions  
Chad Thompson, Skyline College  
Christina Borbely, Center for Applied Research Solutions  
Colleen Ganley (Chair), California Community Colleges Chancellor's Office  
Debbie Raucher, John Burton Advocates for Youth  
Heather McClenahan, Foundation for California Community Colleges  
Iiyshaa Youngblood, Student Senate for California Community Colleges  
Javier Romero, California Community Colleges Chancellor's Office  
Jeanne Harris-Caldwell, Saddleback College  
Jessica Smith, Foundation for California Community Colleges  
Karen Baker, California Community Colleges Chancellor's Office  
Martha Garcia, Imperial Valley College  
Mia Keeley, California Community Colleges Chancellor's Office  
Michael Tuitasi, Santa Monica College  
Rosa Estrada, California Community Colleges Chancellor's Office  
Ryan Cornner, Los Angeles Community College District  
Stacy Fisher, Foundation for California Community Colleges Student Success Center

### **California Community Colleges Curriculum Committee (5C)**

*Members: 16*

Alice Perez, California Community Colleges Chancellor's Office  
Carol Farra, California Community Colleges Chancellor's Office  
Carrie Roberson, Academic Senate for California Community Colleges

Cheri Fortin, Academic Senate for California Community Colleges  
Cheryl Ashenbach (Co-Chair), Academic Senate for California Community Colleges  
Eric Shearer, Chief Instructional Officer  
Jan Young, Academic Senate for California Community Colleges  
Jennifer Johnson, Academic Senate for California Community Colleges  
Kim Harrell, Academic Senate for California Community Colleges  
Leandra Martin, Academic Senate for California Community Colleges  
Marilyn Perry, Academic Senate for California Community Colleges  
Mayra Cruz, Academic Senate for California Community Colleges  
Melinda Tran, Academic Senate for California Community Colleges  
Raul Arambula, California Community Colleges Chancellor's Office  
Sylvester Henderson, Academic Senate for California Community Colleges  
Virginia Guleff (Co-Chair), Vice President of Instruction/Butte College  
Virginia May, Academic Senate for California Community Colleges

### **CalWORKs State Advisory Committee**

#### *Members: 28*

Anne Pattison, Region 9 Representative  
Annetter Gutierrez, Region 4 Representative  
Brian Heinemann, Financial Aid  
Brienne Holland, CalWORKs Association  
Christina McKinney, Region 10 Representative  
Christine Thomas, Child Care Representative  
Claudia Velasco, Region 7 Representative  
Colleen Ganley, California Community Colleges Chancellor's Office  
Damian Ladd, California Department Social Services  
David Allee, County Welfare Directors Association of California  
Delia Orosco, CalWORKs Association  
Hector Duarte, Region 5 Representative  
Javier Romero, California Community Colleges Chancellor's Office  
Karen Baker\*, California Community Colleges Chancellor's Office  
Kim Johnson, Department of Child Support Services  
Lily Hunnemeder-Bergfelt, Region 3 Representative  
Linda Vann, California Community Colleges Chancellor's Office  
Mia Keeley, California Community Colleges Chancellor's Office  
Michelle Kiefer, Child Care Representative  
Mike Herald, Western Center on Law & Poverty  
Nadia Elwood, Region 1 Representative  
Nick Mata, Region 7 Co-Representative  
Patricia Servin, California Community Colleges Chancellor's Office  
Priscilla Jones-Foster, Region 2 Co-Representative  
Ramona Cobian, Region 2 Co-Representative  
Rhonda Mohr, California Community Colleges Chancellor's Office  
Tim Wiley, Region 6 Representative  
Vickie Hay, Region 8 Representative

## **Cooperating Agencies Foster Youth Educational Support Advisory Committee (CAYFES)**

### *Members: 16*

Anafe Robinson, LA Pierce College  
Arron Cobb, Reedley College  
Colleen Ganley (Chair), California Community Colleges Chancellor's Office  
Danita Scott, San Joaquin Delta College  
Debbie Raucher, John Burton Advocates for Youth  
Flo Charlie, Sierra College  
Julissa Lopez-Vega, Gavilan College  
Mercedes Lezama, Diablo Valley College  
Michelle Love, Alameda County Social Services Agency  
Natalie Timspson, Golden West College  
Rebecca Levelle, Santa Rosa Junior College  
Sam Leach, Calaveras Probation Department  
Sandra Hamilton-Slane, Shasta College  
Sara Davis, California Department of Social Services  
Thomas Gaxiola-Rowles, Fresno City College  
Tracye Jones, LA Harbor College

## **Currently and Formerly Incarcerated Advisory Committee**

### *Members: 19*

Alice Perez (Chair), California Community Colleges Chancellor's Office  
Brant R. Choate, California Department of Corrections and Rehabilitation  
Celia Esposito-Noy, Superintendent/President of Solano Community College District  
Debbie Mukamal, Stanford Criminal Justice Center  
Dolores Davison, Academic Senate for California Community Colleges  
James Todd, Vice President of Student Services  
James Tompkins, Student Senate for California Community Colleges  
Keith Curry, President/Chief Executive Officer of Compton College  
Kelly Fowler, Chief Instructional Officer/Merced College  
Martha Garcia, Superintendent/President of Imperial Valley College  
Martin Griffin, California Department of Corrections and Rehabilitation  
Natalie Wagner, California Community Colleges Chancellor's Office  
Raul Arambula, California Community Colleges Chancellor's Office  
Rebecca Silbert, The Opportunity Institute  
Shannon M. Swain, California Department of Corrections and Rehabilitation  
Silvester Henderson, Academic Senate for California Community Colleges  
Tammy Robinson, Vice President of Instruction/Cañada College  
Troy Fennel, California Department of Corrections and Rehabilitation  
Whitney Yamamura, President of Folsom Lake College



## **Distance Education and Educational Technology Advisory Committee (DEETAC)**

*Members: 18 / 1 Vacant Seat*

Asusena Ramirez, Student Senate for California Community Colleges  
Cheryl Aschenbach, Academic Senate for California Community Colleges  
Carrie Roberson, Academic Senate for California Community Colleges  
Corey Marvin, Chief Informational Officer/Cerro Coso Community College  
Erin Larson, California Community Colleges Chancellor's Office  
Gabriel Alfaro, Student Senate for California Community Colleges  
Heather Schmidt, California Community Colleges Tech Connect  
Heidi Kolen, Academic Senate for California Community Colleges  
James Todd, RP Group  
Jenni Abbott, Chief Student Service Administrators Association  
Joanna Miller (Co-Chair), California Community Colleges Distance Education Coordinators  
Jodie Steeley, Online Education Initiative  
Joe Moreau, Chief Information Systems Officers Association  
Kathy O'Connor, Academic Senate for California Community Colleges  
Lisa Beach (Co-Chair), California Community Colleges Distance Education Coordinators  
Susan Hines, Council of California Community Colleges Chief Librarians/San Jose City College  
Tammeil Gilkerson, President/Chief Executive Officer of Laney College  
Thad Selmants, California Association for Postsecondary Education and Disability  
Vacant, California Community Colleges Trustees Board Member

## **Disabled Student Program and Services Regional Coordinators (DSPS)**

*Members: 13*

Ann Burdett, Region 4 Representative  
Ardith Lynch, Region 8 Representative  
Greg Ferrer, Region 9 Representative  
Jana Garrett, Region 6 Representative  
Jeff Higginbotham, Region 10 Representative  
Linda Vann (Chair), California Community Colleges Chancellor's Office  
Mia Keeley, California Community Colleges Chancellor's Office  
Nicole Smith, California Association for Postsecondary Education and Disability  
Sheryl Fernandez, Region 2 Representative  
Stephanie Schlatter, Region 7 Representative  
Stormy Miller, Region 3 Representative  
Sunny Greene, Region 1 Representative  
Terri Goldstein, Region 5 Representative

## **Extended Opportunity Programs and Services Regional Coordinators (EOPS)**

*Members: 10*

Angeles Abraham, Region 7 Representative  
Carina Cisneros, Region 4 Representative  
Carol Montgomery, Region 1 Representative  
Christina Calderon, Region 9 Representative

Cristina Sanchez, Region 2 Representative  
Hector Duarte, Region 5 Representative  
Jillian Luis (Chair), California Community Colleges Chancellor's Office  
Lorraine Barrales-Ramirez, Region 3 Representative  
Pamela Brogdon-Wynne, Region 6 Representative  
Sara Gonzales-Tapia, Region 8 Representative

### **Financial Aid Regional Representatives (FARR)**

*Members: 15 / 2 Vacant Seats*

Becky McCall, Region 10 Representative  
Britney Slates, Region 2 Representative  
Bryan Dickason (Co-Chair), California Community Colleges Chancellor's Office  
Dennis Schroeder, Region 7 Representative  
Fabio Gonzalez, California Community College EOPS Association/San Jose City College  
Gina Browne (Co-Chair), California Community Colleges Chancellor's Office  
Jana Cox, Region 3 Representative  
Jason Judkins, Region 9 Representative  
Ken Lira, Region 8 Representative  
Lisa Mandy, Region 4 Representative  
Patti Larkin, Region 10 Representative  
Ruby Nieto (Co-Chair), California Community Colleges Chancellor's Office  
Tammera Shinar, California Community College Student Financial Aid Administrators Association/Butte College  
Tina Lent, Region 5 Representative  
Vacant, Region 1 Representative  
Vacant, Region 6 Representative  
Yvonne Glashan, California Community College Student Financial Aid Administrators Association/Sierra College

### **Foster and Kinship Care Education Advisory Group (FKCE)**

*Members: 17*

Angie Schwartz, Alliance for Children's Rights  
Anne Loyola, Region 4 Representative  
Baljit Hundal, Past-President  
Barbara Wojtach, Region 8 Representative  
Cherie Schroder, Region 1 Representative  
Jillian Luis (Chair), California Community Colleges Chancellor's Office  
Juline Aguilar, Region 2 Representative  
Kimberly Wrigley, California Department of Social Services  
Margie Wiebusch, Region 5 Representative  
Maria Granados, Region 7 Representative  
Marisa Green, County Welfare Directors Association of California  
Mia Keeley, California Community Colleges Chancellor's Office  
Mimi Feliciano-Hix, Region 6 Representative  
Nick Lawrence, Region 3 Representative

Rochelle Trochtenberg, Foster Youth Ombudsperson  
Tricia Knight, California Department of Social Services  
Valerie Early, California Department of Social Services

### **Foster Youth Initiative Advisory Group (FYSI)**

*Members: 17*

Alexis Ayala, Region 10 Representative  
Catherine Nichols, California Department of Social Services  
Colleen Ganley (Chair), California Community Colleges Chancellor's Office  
Debbie Raucher, John Burton Advocates for Youth  
Fidelia Flores, Region 6 Representative  
Flo Charlie, Region 2 Representative  
Gina Browne, California Community Colleges Chancellor's Office  
Jessica Boyle, Region 3 Representative  
Jessica Smith, Foundation for California Community Colleges  
Karen Micalizio, Region 1 Representative  
Katy Fitzgerald, Region 4 Representative  
Marison Ramirez, Region 7 Representative  
Mia Keeley, California Community Colleges Chancellor's Office  
Natalie Chavez, Region 5 Representative  
Tia Holiday, John Burton Advocates for Youth  
Veronica Lehman, Region 9 Representative  
Yvette Tafoya, Region 8 Representative

### **Guided Pathways Advisory Committee**

*Members: 69*

Alison Nakishima, Career Ladders Project  
Alyssa Nguyen, RP Group  
Angelica Garcia, Chief Student Services Officer/Skyline College  
Ann Ransford, Glendale College  
Anniqua Rana, Cañada College  
Ariane Ahmadian, Cuyamaca College  
Barbara Lezon, California Community Colleges Chancellor's Office  
Beth Kay, Foundation for California Community Colleges  
Brad Trimble, RP Group  
Brandice Mello, Crafton Hills College  
Bryan Reece, Norco College  
Carrie Roberson, Academic Senate for California Community Colleges  
Cesar Jimenez, El Camino College  
Chase Fischerhall, Career Ladders Project  
Cheryl Harris, Mira Costa College  
Connie Tan, Sacramento State University  
Cynthia Schrager, Education Insights Center  
Daisy Gonzales, California Community Colleges Chancellor's Office  
Darla Cooper, RP Group Executive Director

David Brown, Design Media  
David DeGroot, Allan Hancock College  
Daylene Meuschke, College of the Canyons  
Deborah Harrington, California Community Colleges' Success Network  
Delia Monica Galvan, Hartnell College  
Dolores Davison, Academic Senate for California Community Colleges  
Elizabeth Weber, Rancho Santiago Community College District  
Hilda Martinez, Interact Communications  
Janet Fulks, Bakersfield College  
Jeff Spano, California Community Colleges Chancellor's Office  
Jeremy Brown, Yuba College  
Josh Mata, Student Senate for California Community Colleges  
Joshua Elizondo, Santa Monica College  
Julie Bruno, Academic Senate for California Community Colleges  
Justin Hunt, College of the Canyons  
Kellie Nicole, Student Trustee/Los Angeles Community College District  
Kelly Karandjeff, RP Group  
Kevin Wutke, Foundation for California Community Colleges Student Success Center  
Kris Palmer, Career Ladders Project  
Krystinne Mica, Academic Senate for California Community Colleges  
Laura Lara-Brady, Guided Pathways Regional Coordinator  
Linda Collins, Founder/Executive Director of the Career Ladders Project  
Linda Rose, Chief Executive Officer/Santa Ana College  
Liuz Chavez, Career Ladders Project  
Marty Alvarado, California Community Colleges Chancellor's Office  
Michael Quiaoit, California Community Colleges Chancellor's Office  
Michele Haggar, Skyline College  
Michelle Hua, Student Senate for California Community Colleges/Vice President of Student Affairs  
Michelle Pilati, Rio Hondo College  
Michelle Simotas, Career Ladders Project  
Misty Burrue, Chaffey College  
Monica Carreon, Antelope Valley College  
Naomi Castro, Career Ladders Project  
Pamela May, Design Media  
Pat Setzer, Chief Instructional Officer/Cuyamaca College  
Philip Crawford, San Jose City College  
Rachel Antrobus, RP Group  
Rhonda Mohr, California Community Colleges Chancellor's Office  
Robert Gabriner, San Francisco State University  
Robert Rundquist, California Community Colleges Chancellor's Office/Visiting Senior Executive of Guided Pathways  
Rochelle Olive, College of Alameda  
Rosa Fuller, Academic Senate for California Community Colleges  
Sandy Fried, Foundation for California Community Colleges Student Success Center

Sarah Farnell, College of the Canyons  
Shelley Blair, Coastline College  
Stephanie Curry, Reedley College  
Taylor Fiehler-Roose, Cuyamaca College  
Thais Winsome, Mission College  
Tram Kumamoto, Chief Instructional Officer/Saddleback College  
Ulises Velasco, Chief Student Services Officer/Mendocino College

### **Guided Self-Placement Work Group**

#### *Members: 6*

Alice Perez, California Community Colleges Chancellor's Office  
Craig Howard, Multiple Measures Assessment Project Alternate  
Latoya Parker, Academic Senate for California Community Colleges  
Mia Keeley (Chair), California Community Colleges Chancellor's Office  
Rhonda Mohr, California Community Colleges Chancellor's Office  
Terence Willet, Multiple Measures Assessment Project  
Virginia May, Academic Senate for California Community Colleges

### **Library and Learning Resource Advisory Committee (LLRPAC)**

#### *Members: 12*

Alejandro Lomeli, Student Senate for California Community Colleges  
Dan Crump (Chair), Academic Senate for California Community Colleges  
Edward Pohlert, Association of Colleges for Tutoring & Learning Assistance  
Fred Harris, Association of Chief Business Officials/Gavilan College  
George Railey, Chief Instructional Officer  
Herbert English, Chief Student Services Officers Association  
Leslie Tirapelle, Chief Instructional Officer/Pasadena City College  
Pearl Ly, Council of California Community Colleges Chief Librarians  
Shelley Blackman, Academic Senate for California Community Colleges  
Van Rider, Academic Senate for California Community Colleges  
Walter Butler, Academic Senate for California Community Colleges  
Wei Zhou, Chief Executive Officer

### **Student Equity and Achievement Workgroup**

#### *Members: 50 / 2 Vacant Seats*

Amparo Diaz, Foundation for California Community Colleges  
Amy Nevarez, Region 9 Representative/Chaffey College  
Arthur Lopez, Region 9 Representative Alternate/Victor Valley College  
Barbara Lezon, California Community Colleges Chancellor's Office  
Brady Reed, Region 1 Representative/Lassen College  
Chantee Guinee, California Community Colleges Chancellor's Office/Basic Skills Advisory Committee Liaison  
Clinton Slaughter, At-large/Butte College

Craig Rutan, Academic Senate for California Community Colleges/Santiago Canyon College/Executive Representative  
Dan Miho, Academic Senate for California Community Colleges/Mt. San Antonio College/Basic Skills Representative  
David Martin, Chief Business Officer/Monterey Peninsula  
Delecia Robertson, Region 5 Representative/San Joaquin Delta College  
Denise Whisenhunt, Chief Student Services Officer/San Diego City College  
Dipte Patel, Region 7 Representative/El Camino College  
Dr. Lucinda Over, Region 8 Representative/Citrus College  
Georgina Guy, Psy.D., Student Equity Representative/Saddleback College  
James Todd, Chief Instructional Officer/San Joaquin Delta  
Jeremy Brown, At-large/Yuba College  
John Means, At-large/Kern Community College District  
Jospeh Almeida, Academic Senate for California Community Colleges/Laney College  
Kevin Lovelace, California Community Colleges Chancellor's Office  
Kimberly McDaniel, Region 2 Representative/Sacramento City College  
LaTonya Parker, Academic Senate for California Community Colleges/Counseling Representative/Moreno Valley College  
Li Collier, Region 3 Representative/Santa Rosa Junior College  
Madelyn Arballo, Non-Credit Representative/Mt. San Antonio College  
Maggie Baez, Classified Senate Representative/Cañada College  
Mandy Liang, California Community Colleges Assessment Association  
Melissa Cervantes, Region 4 Representative/Foothill College  
Mia Keeley, California Community Colleges Chancellor's Office  
Michael Quiaoit (Chair), Community Colleges Chancellor's Office  
Michelle Stricker, Community Colleges Chancellor's Office Regional Coordinator/Guided Pathways Representative  
Miguel Fuentes, Student Senate Primary  
Molly Springer, At-large/Sacramento City College  
Nadia Leal-Carillo, Foundation for California Community Colleges Student Success Center  
Newin C. Orante, At-large/Diablo Valley College  
Nicole Jones, Region 10 Representative/Cuyamaca College  
Nohel Corral, Region 8 Representative Alternate/Long Beach City College  
None Available, Chief Information Security Officer  
Rachel Berlinger, Foundation for California Community Colleges Student Success Center  
Raymond Ramirez, At-large/Fresno City College  
Regina Smith, Region 7 Representative/LA City College  
Rhonda Mohr, California Community Colleges Chancellor's Office  
Rick Trevino, Region 6 Representative/Ventura College  
Robert Nakamoto, At-large/Chabot College  
Sandra Hamilton Slane, Student Equity Representative/Shasta College  
Stacy Jones, California Community Colleges Assessment Association/Santa Monica College  
Sue Gochis, Chief Student Services Officer/Cabrillo College  
Tadael Emiru, At-large/Cosumnes River College  
Terrence Giugni, Chief Instructional Officer/Pasadena City College

Thomas Ponik, California Community Colleges Chancellor's Office  
Tonette Salter, Joint Special Populations Advisory Committee  
Vacant, California Association of Community College Registrars & Admissions Officers  
Vacant, Research and Planning Representative

### **Veterans Services Advisory Committee**

*Members: 12 / 1 Vacant Seat*

Amy Kennedy, Mental Health Representative  
Ashley Martinez, Region 5 Representative  
Dan Torres, Region 1 Representative  
Daniel Avegalia, Region 2 Representative  
Erin Larson (Chair), California Community Colleges Chancellor's Office  
Jennifer Lenahan, Region 3 Representative  
Lizette Tonorio, Region 9 Representative  
Nicole Smith, California Association for Postsecondary Education & Disability  
Patricia D'Orange-Martin, Region 7 Representative  
Rebecca Morgan, Region 10 Representative  
Terence Nelson, Region 8 Representative  
Todd Stefan, Region 4 Representative  
Vacant, Region 6 Representative

### **Executive Office Division**

#### **Diversity Taskforce**

*Members: 14*

Alexis Zaragoza, Board of Governors Chancellor's Office  
Daisy Gonzales (Co-Chair), California Community Colleges Chancellor's Office  
Edward Bush, Cosumnes River College  
Fermin Villegas, California Community Colleges Chancellor's Office  
Greg Smith, Association of Chief Human Resources Officers/Shasta College  
Hildy Aguinaldo, Board of Governors Chancellor's Office  
Irma Ramos, Association of Chief Human Resources Officers/North Orange Community College District  
John Stankas (Co-Chair), Academic Senate for California Community Colleges  
Loren Steck, Monterey Peninsula Trustee  
Marisa Perez, Cerritos College  
Martha Garcia, Imperial Valley College  
Mayra Cruz, Academic Senate for California Community Colleges/DeAnza College  
Sandy Fried, Foundation for California Community Colleges Student Success Center

### **College Finance and Facilities Planning Division**

#### **ACBO Facilities Taskforce**

*Members: 23*

Ann-Marie Gabel (Chair), South Orange County Community College District

Christian Osmeña, California Community Colleges Chancellor's Office  
Ed Maduli, West Valley-Mission Community College District  
Eric Mittlestead, Kern Community College District  
Eric Thorson, California Community Colleges Chancellor's Office  
Erik Skinner, Sierra College  
Fred Diamond, Citrus College  
George Estrada, Shasta College  
Harold Flood, California Community Colleges Chancellor's Office  
Hoang Nguyen, California Community Colleges Chancellor's Office  
Jim Schrage, College of the Canyons  
Jose Nunez, San Mateo Community College District  
Lan Yuan, California Community Colleges Chancellor's Office  
Lyndsay Maas, Santa Barbara City College  
MacAdam Lojowsky, Mendocino College  
Pablo Manzo, Los Rios Community College District  
Peter Hardash, Rancho Santiago Community College District  
Rick Williams, North Orange County Community College District  
Robert Parker, Napa Valley College  
Ron Beeler, Facilities Planning & Program Services, Inc  
Ronnie Slimp, California Community Colleges Chancellor's Office  
Susan Yeager, Yosemite Community College District  
Tim Flood, MiraCosta College

### **ACBO Fiscal Standards and Accountability Committee**

#### *Members: 13*

Adam O'Connor, Rancho Santiago Community College District  
Debbie Martin, Kern Community College District  
Eileen Cichocki, Mendocino College  
Felipe Lopez (Chair), Cerritos College  
Frances Parmelee, California Community Colleges Chancellor's Office  
Jeanette Gordon, Los Angeles Community College District  
Kim McCord, South Orange County Community College District  
Linda Fisher, Sierra College  
Rosalinda Buchwald, Citrus Community College  
Russi Egan, Lake Tahoe Community College  
Sara Schrader, Yosemite Community College District  
Steve Haigler, Compton College  
Wrenna Finche, California Community Colleges Chancellor's Office

### **Advisory Workgroup on Fiscal Affairs**

#### *Members: 20*

Aaron Brown, Riverside Community College District  
Andy Suleski, Butte-Glenn Community College District  
Ann-Marie Gabel, South Orange County Community College District  
Bonnie Ann Dowd (Co-Chair), San Diego Community College District



Christian Osmeña (Co-Chair), California Community Colleges Chancellor's Office  
David Morse, Academic Senate for California Community Colleges  
Erik Skinner, Sierra Joint Community College District  
Jeanette Gordon, Los Angeles Community College District  
Kathleen Moberg, Gavilan College  
Kelly Fowler, Merced College  
Kindred Murillo, Southwestern College  
Lauren Sosenko, Compton College  
Lizette Navarette, Community College League of California  
Mario Rodriguez, Los Rios Community College District  
Morris Rodrigue, Shasta-Tehama-Trinity Joint Community College District  
Peter Hardash, Rancho Santiago Community College District  
Ron Gerhard, Chabot-Las Positas Community College District  
Sharlene Coleal, Santa Clarita Community College District  
Sue Rearic, Grossmont/Cuyamaca Community College District

### **CCC/IOU Partnership**

*Members: 10*

Christine Miktarian, State Center Community College District  
Fred Diamond, Citrus College  
Hoang Nguyen, California Community Colleges Chancellor's Office  
Jose Nunez, San Mateo Community College  
Kim Jones, Butte College  
Medhanie Ephrem, Long Beach City College  
Peter Hardash, Rancho Santiago Community College District  
Ron Beeler, Facilities Planning & Program Services, Inc  
Tim Flood, Mira Costa College  
Tom Macias, MiraCosta College

### **FUSION Subcommittee**

*Members: 9*

Dan McKechnie, Los Rios Community College District  
Eric Mittlestead, Kern Community College District  
Fred Diamond, Citrus College  
Hoang Nguyen, California Community Colleges Chancellor's Office  
Medhanie Ephrem, Long Beach City College  
Peter Hardash (Chair), Rancho Santiago Community College District  
Ron Beeler, Facilities Planning & Program Services, Inc  
Shirley Singh, Foundation for California Community Colleges  
Tim Flood, MiraCosta College

### **Student Attendance Accounting and Reporting Committee (StAAR)**

*Members: 17*

Chay Yang, California Community Colleges Chancellor's Office

Craig Justice, RP Group  
Felipe Lopez, Cerritos College  
Frances Parmelee, California Community Colleges Chancellor's Office  
Jean Shankweiler, El Camino College  
Jennifer Vega La Serna, College of the Sequoias  
Lynn Neault, San Diego Community College District  
Michael Quiaoit, California Community Colleges Chancellor's Office  
Michelle Peña, Bakersfield College  
Natalie Wagner, California Community Colleges Chancellor's Office  
Paul Jarrell, Santa Barbara City College  
Rita Grogan, West Hills Community College District  
Ron Gerhard, Chabot-Las Positas Community College District  
Steve Erwin, College of the Canyons  
Susan Bricker, Pasadena City College  
Todd Hoig, California Community Colleges Chancellor's Office

## **Governmental Relations Division**

### **DREAMERS Advisory Group**

*Members: 14*

Abraham Eli Bedoy, The Immigrant Legal Resource Center  
Andrea Mora, Student Advocate/Irvine Valley College  
Dr. Tammeil Gilkerson, Laney College President  
Elena V. Macias, AB 540 Ally Training Project  
Justino Mora, Immigrant Rights Activist  
Laura Metune (Chair), California Community Colleges Chancellor's Office  
Louise P, Student Advocate/Pasadena City College  
Madeleine Villanueva, Immigrants Rising  
Michelle Segura Padilla, East Los Angeles College  
Nancy Jodaitis, Immigrants Rising  
Pamela Ortiz Cerda, Skyline College  
Pedro L. Ramirez, Bakersfield College  
Rosa de Anda, California Community Colleges Chancellor's Office  
Sylvia Juarez-Magana, Undocumented Resources Consultant/Juarez Consulting

## **Institutional Effectiveness Division**

### **Accessibility Standards Workgroup**

*Members: 19*

Alan Moloney, Long Beach City College  
Angela Baucom, California Community College Tech Center  
Ari Eisenstadt, Third Plateau  
Cindy McCartney, California Community College Tech Center  
Daniel Kaufman (Chair), Third Plateau  
Gary Bird, California Community Colleges Chancellor's Office

James Glapa-Grossklag, College of the Canyons  
Jeff Baugher, Text Production Center/Alternate  
Jeff Spano, California Community Colleges Chancellor's Office  
Kathleen Stumbo, California Community College Tech Center  
Keith Ellis, Cosumnes River College  
Kimberly McDaniel, Cosumnes River College  
Krista Rindell, California Community Colleges Chancellor's Office  
Laurie Vasquez, Santa Barbara City College  
Lene Whitley-Putz, Online Education Initiative  
Linda Vann, California Community Colleges Chancellor's Office  
Paul Bishop, Santa Barbara City College  
Russell Grant, California Community Colleges Chancellor's Office  
Sean Keegan, California Community College Tech Center

### **IEPI Executive Committee**

#### *Members: 17*

Andrew LaManque, Foothill College  
Barry Gribbons, College of the Canyons  
Beth Kay, Foundation for California Community Colleges  
Brian Sanders, Columbia College  
Cheryl Broom, Interact Communications  
Daylene Meuschke, College of the Canyons  
Dianne Van Hook, College of the Canyons  
Daisy Gonzales, California Community Colleges Chancellor's Office  
Greg Nelson, College of Marin  
Jeff Spano (Chair), California Community Colleges Chancellor's Office  
John Stanskas, Academic Senate for California Community Colleges  
Julia Dozier, Chabot-Las Positas Community College District  
Linda Fontanilla, Irvine Valley College  
Marty Alvarado, California Community Colleges Chancellor's Office  
Matthew C. Lee, Project Director for Institutional Effectiveness Partnership Initiative  
Sandy Fried, Foundation for California Community Colleges Student Success Center  
Virginia May, Foothill College

### **Strategic Enrollment Management (SEM) Advisory Committee**

#### *Members: 19*

Anneliese Mondorf, California Community Colleges Chancellor's Office  
Bill Garrett, Board of Trustees/Grossmont-Cuyamaca Community College District  
Brian Murphy, Butte College  
Deborah Knowles, Sacramento City College  
Doralí Pichardo-Díaz, Rio Hondo College  
James Todd, San Joaquin Delta College  
Jeff Spano (Chair), California Community Colleges Chancellor's Office  
Kathleen Moberg, Gavilan College  
Kathy Blackwood, San Mateo Community College District

Lizette Navarette, Community College League of California  
Marvin Martinez, East Los Angeles College  
Melissa Richerson, Cuesta College  
Pedro Mendez, Yosemite Community College District  
Rosa Fuller, Antelope Valley Community College District  
Rudy Besikof, Mt. San Jacinto College  
Tabitha Romero, Student Trustee/Los Medanos Associated Student Government  
Tamika Brown, Peralta Community College District  
Thais Winsome, Mission College  
Tim Leong, Contra Costa Community College District

## Office of the General Counsel

### Equal Employment Opportunity and Diversity Advisory Committee

*Members: 23 / 3 Vacant Seats*

Albert Moore (Co-Chair), Bay Area Region/West Valley Mission Community College District  
Arturo Ocampo, Southern CA Region/North Orange Community College District  
Beth Au, Registry Representative/Yosemite Community College District  
David Betts, Association of California Community College Administrator / Chabot-Las Positas Community College District  
Daisy Gonzales (Co-Chair), California Community Colleges Chancellor's Office  
Elnora Webb, Chief Executive Officers/Peralta Community College District  
Fermin Villegas, California Community Colleges Chancellor's Office  
Greg Smith, Data Analysis Expert/Shasta College  
Hildy Aguinaldo, Board of Governors Chancellor's Office  
James Todd, Chief Instructional Officer/San Joaquin Delta  
Jo Palkowitz, Southern California Region Representative/San Diego Community College District  
KaneEsha K. Tarrant, Association of California Community College Administrator/Los Angeles Trade Tech College  
Kelley Maddox, California Community Colleges Chancellor's Office  
Marisa Perez, Board of Trustees/Cerritos Community College District  
Mayra Cruz, Academic Senate for California Community Colleges/Foothill-De Anza Community College District  
Nancy Lopez-Martinez, Classified Senate Representative/CSEA  
Primavera Arvizu, Chief Student Services Officer/Porterville College  
Secret Brown, Southern California Region Representative/Mt. San Jacinto College  
Silvester Henderson, Academic Senate for California Community Colleges/Los Medanos College  
Stacy Zuniga, Central California Region Representative/State Center Community College District  
Sussanah Sydney, Northern California Region Representative/Santa Rosa Junior College  
Terri Pyer, Central CA Region Representative/Hartnell Community College District  
Theresa Richmond, Northern California Region Representative/College of the Siskiyous  
Vacant, Southern California Region Representative  
Vacant, Bay Area Region Representative  
Vacant, Southern California Region Representative

## **In-House General Counsel Group**

### *Members: 15*

Anne Diga, Los Angeles Community College District  
Christopher Hine, Kern Community College District  
Eric Kim, Los Angeles Community College District  
Fermin Villegas, California Community Colleges Chancellor's Office  
Jeffrey Prieto, Los Angeles Community College District  
JP Sherry, Los Rios Community College District  
Kathy Lynch, California Community Colleges Chancellor's Office  
Kevin Jeter, Los Angeles Community College District  
Leilani Battiste, San Francisco City College  
Ljubisa Kostic, San Diego Community College District  
Marc LeForestier (Chair), California Community Colleges Chancellor's Office  
Matthew Besmer, State Center Community College District  
Mia Robertshaw, Marin Community College District  
Peter Khang, California Community Colleges Chancellor's Office  
Steven Bruckman, San Francisco City College

## **Workforce and Economic Development Division**

### **AB 2098 California Adult Education Program Committee**

#### *Members: 20*

Bob Harper, South Bay Consortium for Adult Education  
Carmen Martinez-Calderon, California Department of Education  
Carolyn Zachry (Co-Chair), California Department of Education  
Diana Batista, California Adult Education Program Technical Assistance Program  
Gina da Silva, Office of the Governor  
Holly Clark, California Adult Education Program Technical Assistance Program  
Jacques LaCour, Facilitation Team  
Janeth Manjarrez, North Orange Continuing Education  
Javier Romero (Co-Chair), California Community Colleges Chancellor's Office  
Jennifer Hernandez, California Labor and Workforce Development Agency  
John Werner, Sequoias Adult Education Consortium  
Laura Chardiet, Los Angeles Unified School District  
Liza Becker, Mt. San Antonio College  
Marcela Ruiz, California Department of Social Services  
Neil Kelly, California Community Colleges Chancellor's Office  
Paul Downs, Facilitation Team  
Santosh Seeram-Santana, Chinese for Affirmative Action  
Sasha Feldstein, California Immigrant Policy Center  
Sofia Ramirez Gelpi, Allan Hancock College  
Veronica Parker, California Adult Education Program Technical Assistance Program

## **EDPAC Strong Workforce Implementation Advisory Committee**

### *Members: 23*

Bernie Kotlier, Sustainable Energy Solutions  
Bill Scroggins, San Antonio College  
Brandi Asmus, Woodland College  
Brian McKeown, Kiva Industry/Business & Entrepreneurship  
Carole Goldsmith, West Hills College Coalinga  
Cathy Martin, California Hospital Association  
Chris Flask, Genentech Inc.  
Dave Toole, Outhink/MediaMobz  
Dianne Van Hook, Santa Clarita Community Colleges District  
Douglas Houston, Yuba Community Colleges District  
Ed Knudson, Antelope Valley College  
Frank Chong, Santa Rosa College  
James Mayer, California Forward Action Fund  
Joyce Johnson, Mt. San Jacinto College  
Judy Miner, Foothill-DeAnza Community Colleges District  
Leigh-Anne Elizondo, Ohlone College  
Mary Kimball, Center for Land Based Learning  
Raul Rodriguez, Rancho Santiago Community Colleges District  
Richard Swanson, U.S. Department of Commerce  
Rob Sanger, California Manufacturing & Technology Association  
Sheneui Weber (Co-Chair), California Community Colleges Chancellor's Office  
Sunita Cooke (Co-Chair), MiraCosta Community Colleges District  
Tim Rainey, State Agencies on Workforce Innovation and Opportunity Act

## **WEDPAC Strong Workforce Implementation Advisory Committee**

### *Members: 13*

Aarti Kohli, Advancing Justice Asian Law Caucus  
Barbara Baran, EDGE Coalition  
Dolores Davison, Academic Senate for California Community Colleges  
Gustavo Herrera, Young Invincibles  
Jack Buckhorn, BEW Local 551  
Jamey Nye, Los Rios Community College District  
Kimberly Hoffman, Ventura College  
Kuldeep Kaur, American River College  
Linda Wah, Pasadena Community College District  
Patricia de Cos, California Department of Education  
Rebecca Miller, SEIU United Healthcare Workers-West  
Roslyn Payne, Street Partners Ltd.  
Susan Hackwood, California Council on Science and Technology